Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| A | For the | 2022 calendar year, or tax year beginning $\mathrm{JUL}1$, 2022 and ending | JUN 30, 2023 | • |
|---------------|---------------------|---|-------------------------------------|-------------------------------|
| В | Check if applicable | C Name of organization | D Employer identific | cation number |
| | | · | | |
| | Addres change | FAMILIES FORWARD LEARNING CENTER | | |
| | Name change | Doing business as | 23-72753 | 24 |
| | Initial return | Number and street (or P.O. box if mail is not delivered to street address) Room/s | uite E Telephone numbe | r |
| | Final return/ | 980 N. FAIR OAKS AVE. | 626-792- | |
| | termin- ated | City or town, state or province, country, and ZIP or foreign postal code | G Gross receipts \$ | 2,895,137. |
| | Amend return | | H(a) Is this a group re | eturn |
| | Applica tion | F Name and address of principal officer: Bill VA BANDO VAL | for subordinates | |
| | pendin | 9 | H(b) Are all subordinates in | ncluded? Yes No |
| T | Tax-exe | mpt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or | | list. See instructions |
| | Website | | H(c) Group exemptio | |
| K | Form of | organization; X Corporation Trust Association Other L \ | ear of formation: 1984 N | |
| | art I | Summary | | |
| _ | 1 [| Briefly describe the organization's mission or most significant activities: PREPARIN | G FAMILIES LI | VING IN |
| Governance | 1 : | ISOLATION AND POVERTY TO SUCCEED IN SCHOOL A | ND IN LIFE TH | ROUGH TWO |
| rna | 2 | Check this box if the organization discontinued its operations or disposed of r | nore than 25% of its net as | ssets. |
| ove. | 1 8 | Number of voting members of the governing body (Part VI, line 1a) | 3 | 17 |
| | 4 1 | Number of independent voting members of the governing body (Part VI, line 1b) | | 17 |
| Se | | Fotal number of individuals employed in calendar year 2022 (Part V, line 2a) | | 29 |
| ξĖ | | Total number of volunteers (estimate if necessary) | 1 | 150 |
| Activities & | | Total unrelated business revenue from Part VIII, column (C), line 12 | | 0. |
| ٩ | | Net unrelated business taxable income from Form 990-T, Part I, line 11 | | 0. |
| | | | Prior Year | Current Year |
| ø | 8 (| Contributions and grants (Part VIII, line 1h) | 1,920,094. | 2,377,525. |
| ž | 9 F | Program service revenue (Part VIII, line 2g) | 0. | 0. |
| Revenue | 10 | nvestment income (Part VIII, column (A), lines 3, 4, and 7d) | -37,790. | -149,188. |
| ~ | 11 (| Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 1,715. | 3,166. |
| | | Fotal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 1,884,019. | 2,231,503. |
| | 13 (| Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 0. | 0. |
| | | Benefits paid to or for members (Part IX, column (A), line 4) | 0. | 0. |
| S | 15 5 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 1,404,969. | 1,422,367. |
| Expenses | 16a F | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 190,786. | 0. | 0. |
| ž k | . b ∃ | Fotal fundraising expenses (Part IX, column (D), line 25) 190,786. | | |
| Ú | 17 (| Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | 705,259. | |
| | 18 | Fotal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | 2,110,228. | 2,358,087. |
| | 19 F | Revenue less expenses. Subtract line 18 from line 12 | -226,209. | -126,584. |
| 10 S | 2 | | Beginning of Current Year | End of Year |
| Net Assets or | 20 7 | Fotal assets (Part X, line 16) | 5,986,828. | 6,395,050. |
| t As | 21 | Fotal liabilities (Part X, line 26) | 64,396. | 248,367. |
| 캺 | 22 1 | Net assets or fund balances. Subtract line 21 from line 20 | 5,922,432. | 6,146,683. |
| | | Signature Block | | |
| | - | ties of perjury, I declare that I have examined this return, including accompanying schedules and sta | | y knowledge and belief, it is |
| true | e, correct | , and complete. Declaration of preparer (other than officer) is based on all information of which prep | parer has any knowledge. | |
| | ļ. | Observation of all local | Data | |
| Sig | ,,, | Signature of officer | Date | |
| He | | ELVA SANDOVAL, EXECUTIVE DIRECTOR | | |
| | | Type or print name and title | I Doto | T DTIN |
| | | Print/Type preparer's name Preparer's signature | Date Check | PTIN |
| Pai | - | LINDA CHOU LINDA CHOU | 01/22/24 self-employ | |
| | | Firm's name LUCAS, HORSFALL, MURPHY & PINDROH LL | P Firm's EIN 9 | 5-4659692 |
| US | Only | Firm's address 299 N. EUCLID AVENUE, 2ND FLOOR | | C 711 F100 |
| _ | | PASADENA, CA 91101 | Phone no. 6 2 | 6-744-5100 |
| Ма | y the IR | S discuss this return with the preparer shown above? See instructions | | X Yes No |
| ~~~ | 004 40 40 | | | |

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

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Department of the Treasury

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A For the 2022 calendar year, or tax year beginning JUL 1, 2022 and ending JUN 30, 2023 Check if C Name of organization D Employer identification number Address change FAMILIES FORWARD LEARNING CENTER Name change 23-7275324 Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final 980 N. FAIR OAKS AVE. 626-792-2687 2,895,137. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended PASADENA, CA 91103 H(a) Is this a group return Applica-F Name and address of principal officer: ELVA SANDOVAL for subordinates? pending H(b) Are all subordinates included? Tax-exempt status: X 501(c)(3) __ 501(c) ((insert no.) 4947(a)(1) or If "No," attach a list. See instructions J Website: WWW.FAMILIESFORWARDLC.ORG H(c) Group exemption number K Form of organization: X Corporation Trust Association L Year of formation: 1984 M State of legal domicile: CA Part I Summary Briefly describe the organization's mission or most significant activities: PREPARING FAMILIES LIVING IN Activities & Governance ISOLATION AND POVERTY TO SUCCEED IN SCHOOL AND IN LIFE THROUGH TWO if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 17 Number of independent voting members of the governing body (Part VI, line 1b) 17 5 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 29 5 6 Total number of volunteers (estimate if necessary) 150 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. b Net unrelated business taxable income from Form 990-T, Part I, line 11 0. **Prior Year Current Year** 1,920,094 8 Contributions and grants (Part VIII, line 1h) 2.377.525. Revenue 0. 9 Program service revenue (Part VIII, line 2q) Ο. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 37,790. 149,188. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,715 3,166. 1,884,019 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 2,231,503. Grants and similar amounts paid (Part IX, column (A), lines 1-3) ΩĪ. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) Ō. 0. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 1,404,969. 1,422,367. 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. b Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 705,259. 935,720. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 2,110,228. 2,358,087. Revenue less expenses. Subtract line 18 from line 12 226,209. 126,584. **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) 5,986,828. 6,395,050. 21 Total liabilities (Part X, line 26) 64,396. 248,367. e e Net assets or fund balances. Subtract line 21 from line 20 5,922,432. 6,146,683. Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign ELVA SANDOVAL, EXECUTIVE DIRECTOR Here Type or print name and title Date Print/Type preparer's name Preparer's signature Paid LINDA CHOU LINDA CHOU 01/22/24 P01475217 LUCAS, HORSFALL, MURPHY & PINDROH LLP Preparer Firm's name Firm's EIN 95-4659692 299 N. EUCLID AVENUE, 2ND FLOOR Use Only Firm's address PASADENA, CA 91101 Phone no. 626 - 744 - 5100 May the IRS discuss this return with the preparer shown above? See instructions X Yes No

| Pai | Check if Schedule O contains a response or note to any line in this Part III |
|-----|---|
| 1 | Briefly describe the organization's mission: |
| | PREPARING FAMILIES LIVING IN ISOLATION AND POVERTY TO SUCCEED IN SCHOOL AND IN LIFE THROUGH TWO GENERATION LEARNING PROGRAMS. |
| | |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| 4 | If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| 7 | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:)(Expenses \$1,619,636. including grants of \$) (Revenue \$) (Revenue \$) (Revenue \$) (Revenue \$ |
| | SCHOOL YEAR. PARENTS CONSISTENTLY PARTICIPATED IN OUR TWO-GENERATION |
| | LEARNING COMPONENTS INCLUDING PARENT EDUCATION WORKSHOPS, PARENT |
| | SUPPORT GROUPS, AND PARENT-CHILD ACTIVITIES. |
| | |
| | AT THE BEGINNING OF THE SCHOOL YEAR, WE CONDUCTED COMPREHENSIVE NEEDS |
| | ASSESSMENTS AND PARENT STRESS INDEX SURVEYS AS PART OF THE ENROLLMENT PROCESS TO IDENTIFY FAMILIES' NEEDS. WE THEN DEPLOYED AN INDIVIDUALIZED |
| | SET OF SERVICES FOR EACH CHILD AND FAMILY. |
| | |
| | WE ARE ALSO PROUD TO SHARE THAT WE HAVE BEEN ABLE TO ACCOMMODATE THE |
| | DELIVERY OF MENTAL HEALTHCARE FOR ALL FAMILIES IN NEED OF IT. |
| 4b | (Code:) (Expenses \$ |
| | - |
| | |
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| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4c | (Code:) (Expenses \$ |
| | |
| | |
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| | |
| | |
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| | |
| | |
| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 4e | Total program service expenses 1,619,636. |
| | Form 990 (2022 |

Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|---|------|-----|-----------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | <u> </u> |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | 3,7 |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | , |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | _ | | ₩ |
| • | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | x |
| - | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | _ | | x |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | 7 | | |
| 8 | | 8 | | x |
| 0 | Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | 0 | | 22 |
| 9 | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | | 9 | | x |
| 10 | If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | 9 | | |
| 10 | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, | 10 | 21 | |
| •• | as applicable. | | | |
| a | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| а | Part VI | 11a | Х | |
| h | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | 1 Ia | | <u> </u> |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| c | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | 110 | | |
| Ŭ | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | х |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| - | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | х |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | 7.7 | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Х | <u> </u> |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | _ v |
| • | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | <u> </u> |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | X |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | $\Gamma \nabla$ |

Part IV Checklist of Required Schedules (continued)

| 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | Yes | No |
|--|-------|-----|------------------|
| Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 1 00 | | Х |
| | 22 | | ^ ` |
| Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete</i> | | | |
| | 23 | | x |
| Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | 25 | | |
| last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| Schedule K. If "No," go to line 25a | 24a | | Х |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | ··· — | | |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| any tax-exempt bonds? | 24c | | |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| Schedule L, Part I | 25b | | X |
| 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | X |
| 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | 37 |
| entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | X |
| "Yes," complete Schedule L, Part IV | | | X |
| b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | 28b | | <u> </u> |
| "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | | | X |
| 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | 23 | | ╁┈ |
| contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | | | Х |
| 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| Schedule N, Part II | 32 | | Х |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| Part V, line 1 | 34 | | Х |
| 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | Х |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | | | |
| 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization | | | 177 |
| If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | X |
| and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | <u> </u> |
| Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | 38 | X | |
| Note: All Form 990 filers are required to complete Schedule 0 Part V Statements Regarding Other IRS Filings and Tax Compliance | 38 | 22 | <u> </u> |
| Check if Schedule O contains a response or note to any line in this Part V | | | |
| Shook if Contours Contains a response of note to any line in this fact v | | Yes | No |
| 1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a | 17 | 103 | ·•• |
| b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b | 0 | | |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| (gambling) winnings to prize winners? | 1c | | |

232004 12-13-22

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

| | | | | Yes | No | | | | | | |
|--|--|------------------------------|----------|-----|----|--|--|--|--|--|--|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2a 29 | | | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns | ns? | 2b | Х | | | | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | 3a | | X | | | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule | 0 | 3b | | | | | | | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other | | | | | | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial | | 4a | | Х | | | | | | |
| b | If "Yes," enter the name of the foreign country | | | | | | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A | ccounts (FBAR). | | | | | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | 5a | | Х | | | | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa | | 5b | | Х | | | | | | |
| С | c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | | | | | | | | |
| | 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | | | | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | | | | | | | | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribut | ions or gifts | | | | | | | | | |
| | were not tax deductible? | | 6b | | | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser | vices provided to the payor? | 7a | | X | | | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | | | | | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | • | | | | | | | | | |
| | to file Form 8282? | | 7с | | X | | | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | | | | | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of | | 7e 7f | | | | | | | | |
| f | 3 , 3 , , , , , , , , , , , , , , , , , | | | | | | | | | | |
| g | | | | | | | | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization | | 7h | | | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | | 8 | | | | | | | | |
| sponsoring organization have excess business holdings at any time during the year? | | | | | | | | | | | |
| 9 Sponsoring organizations maintaining donor advised funds. | | | | | | | | | | | |
| a | | | 9a 9b | | | | | | | | |
| 10 | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | 90 | | | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | | | | | | |
| a b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | 100 | | | | | | | | | |
| | Gross income from members or shareholders | 11a | | | | | | | | | |
| h | Gross income from other sources. (Do not net amounts due or paid to other sources against | 110 | | | | | | | | | |
| ~ | amounts due or received from them.) | 11b | | | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | | 12a | | | | | | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | ' | | | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | 13a | | | | | | | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | | | | | | |
| С | Enter the amount of reserves on hand | 13c | | | | | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | | 14a | | X | | | | | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedu | | 14b | | | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune | | | | Х | | | | | | |
| excess parachute payment(s) during the year? | | | | | | | | | | | |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | t income? | 16 | | X | | | | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac | | | | | | | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | 17 | | | | | | | | |
| | If "Yes," complete Form 6069. | | | | | | | | | | |

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | | | | | |
|----------|--|----------|----------|------|--|--|--|--|
| Sec | tion A. Governing Body and Management | | | | | | | |
| | | | Yes | No | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | | | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent 1b 17 | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | | | | | |
| | officer, director, trustee, or key employee? | 2 | | Х | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | | | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | Х | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х | | | | |
| 6 | Did the organization have members or stockholders? | 6 | | Х | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | | | | | |
| | more members of the governing body? | 7a | | X | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | | | | | |
| | persons other than the governing body? | 7b | | X | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | | | | |
| а | The governing body? | 8a | X | | | | | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | | | | | |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | X | | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | | | | | |
| | | | Yes | No | | | | |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х | | | | |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | | | | | |
| b | b Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | | | | | |
| | on Schedule O how this was done | 12c | X | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | 37 | | | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | 37 | | | | |
| b | Other officers or key employees of the organization | 15b | | X | | | | |
| 40 | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | 40 | | v | | | | |
| | taxable entity during the year? | 16a | | X | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | 401 | | | | | | |
| 800 | exempt status with respect to such arrangements? tion C. Disclosure | 16b | | | | | | |
| | | | | | | | | |
| 17 10 | List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an erganization to make its Forms 1023 (1024 or 1024 A if applicable), 990, and 990 T (section 501(c)/3) | e only |) avail | able | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3) for public inspection, Indicate how you made these available. Check all that apply | s or ily | , avalli | aDIE | | | | |
| | for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website W Upon request Other (explain on Schedule O) | | | | | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an | d fina- | ncial | | | | | |
| נו | statements available to the public during the tax year. | u iiiidi | icial | | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | | | | | |
| 20 | ELVA SANDOVAL - 6267922687 | | | | | | | |
| | 980 NORTH FAIR OAKS AVE., PASADENA, CA 91103 | | | | | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) | (B) | (C) | | | | | (D) | (E) | (F) | |
|-------------------------|---------------------|---|--|---------|--------------|------------------------------|--------------|------------------|----------------------------------|-----------------------|
| Name and title | Average | Position (do not check more than one | | |) than | one | Reportable | Reportable | Estimated | |
| | hours per | box | box, unless person is both ar officer and a director/trustee) | | h an | compensation | compensation | amount of | | |
| | week | _ | | | 100) | from | from related | other | | |
| | (list any hours for | Individual trustee or director | | | | | | the organization | organizations (W-2/1099-MISC/ | compensation from the |
| | related | e or (| stee | | | nsateo | | (W-2/1099-MISC/ | 1099-NEC) | organization |
| | organizations | trust | al tru | | yee | educ | | 1099-NEC) | , | and related |
| | below | /id ual | Institutional trustee | er | Key employee | Highest compensated employee | Je. | | | organizations |
| | line) | ib | Insti | Officer | Key | High | Former | | | |
| (1) SARAH CAMPBELL | 0.00 | | | | | | | | | |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (2) SYLVIA PAZ | 0.00 | | | | | | | | | |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (3) PEGGY COLEMAN | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (4) SUSAN STANNARD | 0.00 | | | | | | | _ | _ | _ |
| VICE PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (5) RAYMOND R. TABANDEH | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (6) MIGUEL LOZA | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (7) RUTH COYNE | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (8) JULIE WARD | 0.00 | | | | | | | _ | _ | _ |
| PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (9) SUSAN MARKI | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (10) CARIE WICKERS | 0.00 | | | | | | | _ | _ | _ |
| TREASURER | | Х | | Х | | | | 0. | 0. | 0. |
| (11) MARY FREEMAN | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (12) SANDY ESSERMAN | 0.00 | | | | | | | _ | _ | _ |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0. |
| (13) VERONICA JONES | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (14) LINDA LOPEZ | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (15) STEPHANIE COLLETTA | 0.00 | | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (16) RUTH ANNE HAMMOND | 0.00 | _ | | | | | | _ | _ | _ |
| MEMBER | | Х | | | <u> </u> | | | 0. | 0. | 0. |
| (17) ELIZABETH CARLTON | 0.00 | _ | | | | | | _ | _ | _ |
| MEMBER | | Х | | | | | | 0. | 0. | 0. |

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and title | (B) Average hours per week | box | not c | Pos heck ss pe | more rson | than is bot or/trus | h an | (D) Reportable compensation from | (E) Reportable compensatio from related | on d | an | (F) timate nount other | |
|--|--|--------------------------------|-----------------------|----------------------|--------------|------------------------------|----------|---|--|---------|--|---------------------------------|------|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organization (W-2/1099-MIS 1099-NEC) | | compensation from the organization organization organization organization compensation compensation organization compensation compensat | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 1b Subtotal | | | <u> </u> | <u> </u> | <u> </u> | | L | 0. | | 0. | | | 0. |
| c Total from continuation sheets to Part V d Total (add lines 1b and 1c) | | | | | | | | 0. | | 0. | | | 0. |
| Total number of individuals (including but recompensation from the organization | not limited to th | nose | liste | ed al | bove | e) wl | no re | eceived more than \$100 | ,000 of reportab | le | | | 1 |
| 3 Did the organization list any former officer | | | • | | • | - | _ | · | • | | | Yes | No |
| line 1a? If "Yes," complete Schedule J for 3 For any individual listed on line 1a, is the s | um of reportab | le co | omp | ensa | atior | n and | d otl | her compensation from | the organization | | 3 | | X |
| and related organizations greater than \$15 Did any person listed on line 1a receive or rendered to the organization? If "Yes," con | accrue compe | nsati | ion 1 | from | any | / uni | elat | ed organization or indiv | idual for services | | 5 | | X |
| Section B. Independent Contractors | ipiete Scriedui | e | 01 30 | исп | pers | SOIT | | | | | 3 | | - 21 |
| 1 Complete this table for your five highest co | | | | | | | | | | npens | ation f | rom | |
| the organization. Report compensation for (A) | the calendar y | ear e | enai | ng v | vitn | or w | itnir | tne organization's tax (B) | year. | | (0 | ;) | |
| Name and business | address | NC | INC | <u> </u> | | | | Description of s | ervices | С | ompe | nsatio | n |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | \dashv | | | | | | |
| 2 Total number of independent contractors (\$100,000 of compensation from the organ | | ot lii | mite | d to | | se li: | sted | d above) who received m | nore than | | | | |

| | | | | ΙΙΙ | LIES | FOR | WARD LEAR | NING CENTE | R | 23-7275 | 324 Page 9 |
|--|------|---|--|------------|-----------|---------------------------------------|--------------------|----------------------|--|---------|---|
| Pa | rt V | Ш | Statement of Re | ve | nue | | | | | | |
| | | | Check if Schedule O | con | tains a ı | response | or note to any lir | ne in this Part VIII | | | |
| | | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | | (D) Revenue excluded from tax under sections 512 - 514 |
| nts nts | 1 : | a | Federated campaigns | | | 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | | Membership dues | | r | 1b | | | | | |
| s, G | | | Fundraising events | | | 1c | | | | | |
| Sift lar, | | | Related organizations | | | 1d | | | | | |
| imi | | | Government grants (conti | | ī | 1e | 1,356,546. | | | | |
| tion | 1 | f | All other contributions, gifts, | grar | nts, and | | | | | | |
| ibe | | | similar amounts not included | abo | ve | 1f | 1,020,979. | | | | |
| d O | , | g | Noncash contributions included in | lines | s 1a-1f | 1g \$ | | | | | |
| a C | | h | Total. Add lines 1a-1f | | | | | 2,377,525. | | | |
| | | | | | | | Business Code | | | | |
| e C | 2 8 | а | | | | | | | | | |
| er. | - | b | | | | | | | | | |
| n S | • | С | | | | | | | | | |
| grar Rev | • | d | | | | | | | | | |
| Program Service Revenue | • | е | | | | | | | | | |
| - | 1 | | All other program service | | | | | | | | |
| _ | 3 | g | Total. Add lines 2a-2f Investment income (include | | | | | | | | |
| | 3 | | | | | | | 10,959. | | | 10,959. |
| | 4 | | Income from investment of | | | | nroceeds | 20,505. | | | 20,505. |
| | 5 | | Royalties | | | | - | | | | |
| | J | | rioyanics | <u> </u> | | Real | (ii) Personal | | | | |
| | 6 : | а | Gross rents | 6a | <u> </u> | | | | | | |
| | | | Less: rental expenses | 6b | + | | | | | | |
| | | | Rental income or (loss) | 60 | + | | | | | | |
| | | | Net rental income or (loss | _ | | | | | | | |
| | | 7 a Gross amount from sales of assets other than inventory 7 a 450,869. | | (ii) Other | | | | | | | |
| | | | | | | | | | | | |
| | 1 | b | Less: cost or other basis | | | | | | | | |
| ηne | | | and sales expenses | 7b | | 11,016 | | | | | |
| evenue | | | Gain or (loss) | 70 | | 60,147 | | | | | |
| œ | | | Net gain or (loss) | | | | | -160,147. | | | -160,147. |
| Other | 8 8 | а | Gross income from fundraising | | | | | | | | |
| 0 | | | including \$ | | | | | | | | |
| | | | contributions reported on | | • | | F2 (10 | | | | |
| | | | Part IV, line 18 | | | | <u> </u> | | | | |
| | | | Less: direct expenses Net income or (loss) from | | | | | 0. | | | |
| | | | Gross income from gamin | | | | T | Ů. | | | |
| | 3 (| a | Part IV, line 19 | | | | | | | | |
| | | h | Less: direct expenses | | | | | | | | |
| | | | Net income or (loss) from | | | | | | | | |
| | | | Gross sales of inventory, | | | | | | | | |
| | | | and allowances | | | | a | | | | |
| | ı | b | Less: cost of goods sold | | | | b | | | | |
| | | | Net income or (loss) from | | | · · · · · · · · · · · · · · · · · · · | | | | | |
| ड् | | | | | | | Business Code | | | | |
| Miscellaneous Revenue | 11 : | _ | OTHER INCOME | | | | 901101 | 3,166. | 3,166. | | |
| llan /en | | b | | | | | | | | | |
| Sce | | c | A.II. | | | | | | | 1 | |
| Ē | | | All other revenue | | | | | 3,166. | | | |
| | 12 | e | Total. Add lines 11a-11d Total revenue. See instruction | | | | | 2,231,503. | | 0. | -149,188. |
| | 14 | | rotal revenue. Occ modulit | 1110 | | | | 1 2,231,303. | 1 3,100. | ٠. | 1 1 1 7 , 1 0 0 . |

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-149,188. Form **990** (2022)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| <u> </u> | on 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a respon | | | | |
|----------|--|----------------|--------------------------|---------------------------------|-----------------------|
| Do | not include amounts reported on lines 6b, | (A) | (B) | (C) | (D) |
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | | | | |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | 1 044 222 | 077 070 | 121 254 | 125 006 |
| 7 | Other salaries and wages | 1,244,332. | 977,272. | 131,254. | 135,806 |
| 8 | Pension plan accruals and contributions (include | | | | |
| _ | section 401(k) and 403(b) employer contributions) | 00 525 | 75 000 | 1 026 | A 077 |
| 9 | Other employee benefits | 82,535. | 75,822. | 1,836. | 4,877. 10,421. |
| 10 | Payroll taxes | 95,500. | 76,555. | 8,524. | 10,421 |
| 11 | Fees for services (nonemployees): | | | | |
| а | Management | | | | |
| b | Legal | 247 012 | CO 25C | 106 056 | F00 |
| С | Accounting | 247,812. | 60,356. | 186,956. | 500 |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| | column (A), amount, list line 11g expenses on Sch O.) | | | | |
| 12 | Advertising and promotion | 33,069. | 3,182. | 29,414. | 473 |
| 13 | Office expenses | 33,009. | 3,104. | 29,414. | 4/3 |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | | | | |
| 17 | Travel | | | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| 40 | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest Payments to offiliate | | | | |
| 21 | Payments to affiliates | 162,558. | 127,315. | 26,117. | 9,126 |
| 22 | Depreciation, depletion, and amortization Insurance | 35,807. | 25,929. | 9,878. | J, 120 |
| 23 | Other expenses. Itemize expenses not covered | 33,007. | 25,525. | 5,010. | |
| 24 | above. (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column (A), | | | | |
| _ | amount, list line 24e expenses on Schedule 0.) REPAIRS & MAINTENANCE | 141,198. | 120,583. | 20,615. | |
| a b | WORKERS COMPENSATION IN | 90,305. | 4,681. | 85,356. | 268 |
| D C | NUTRITION | 54,340. | 54,228. | 112. | 200 |
| d | UTILITIES | 37,901. | 17,767. | 20,134. | |
| | All other expenses | 132,730. | 75,946. | 27,469. | 29,315 |
| 25 | Total functional expenses. Add lines 1 through 24e | 2,358,087. | 1,619,636. | 547,665. | 190,786 |
| 26 | Joint costs. Complete this line only if the organization | =,==,, | =, -= -, 0000 | , , , , , , , | =20,,00 |
| 20 | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |
| | 0 12-13-22 | | | | Form 990 (2022 |

Form 990 (2022)

Part X | Balance Sheet

| Pa | rt X | Balance Sheet | | | | | |
|-----------------------------|------|--|-----------|-----------------------|---------------------------------|------------|---------------------------|
| | | Check if Schedule O contains a response or not | e to any | / line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | 41,490. | 1 | 659,310. | |
| | 2 | Savings and temporary cash investments | | | | 2 | |
| | 3 | Pledges and grants receivable, net | | 384,832. | 3 | 120,674. | |
| | 4 | Accounts receivable, net | | | | 4 | |
| | 5 | Loans and other receivables from any current or | | | | | |
| | | trustee, key employee, creator or founder, subst | antial c | ontributor, or 35% | | | |
| | | controlled entity or family member of any of thes | se perso | ons | | 5 | |
| | 6 | Loans and other receivables from other disquali | fied per | sons (as defined | | | |
| | | under section 4958(f)(1)), and persons described | d in sect | tion 4958(c)(3)(B) | | 6 | |
| ts | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | | | 8 | |
| ⋖ | 9 | | | | 20,590. | 9 | 40,451. |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D Less: accumulated depreciation | 10a | 7,133,482. | | | |
| | b | Less: accumulated depreciation | 10b | 2,455,052. | 4,637,956. | 10c | 4,678,430. 896,185. |
| | 11 | Investments - publicly traded securities | | | 901,960. | 11 | 896,185. |
| | 12 | Investments - other securities. See Part IV, line 1 | F | | 12 | | |
| | 13 | Investments - program-related. See Part IV, line | | 13 | | | |
| | 14 | Intangible assets | | | 14 | | |
| | 15 | Other assets. See Part IV, line 11 | | 5 006 000 | 15 | 6 005 050 | |
| | 16 | Total assets. Add lines 1 through 15 (must equa | | | 5,986,828. | 16 | 6,395,050. |
| | 17 | Accounts payable and accrued expenses | | 34,127. | 17 | 129,001. | |
| | 18 | Grants payable | | | 18 | 00 170 | |
| | 19 | Deferred revenue | | | | 19 | 89,172. |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete I | | | | 21 | |
| Liabilities | 22 | Loans and other payables to any current or form | | | | | |
| ii E | | trustee, key employee, creator or founder, subst | | | | | |
| Lia | | controlled entity or family member of any of thes | | | | 22 | |
| | 23 | Secured mortgages and notes payable to unrela | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, pa | | | | | |
| | | parties, and other liabilities not included on lines | | | 30,269. | 0.5 | 30,194. |
| | 06 | of Schedule D Total liabilities. Add lines 17 through 25 | | | 64,396. | 25 26 | 248,367. |
| | 26 | Organizations that follow FASB ASC 958, che | ok boro | X | 04,3501 | 20 | 240,3074 |
| es | | and complete lines 27, 28, 32, and 33. | CK HEIE | | | | |
| anc | 27 | | | | 5,189,412. | 27 | 5,765,353. |
| Bal | 28 | | | | 733,020. | 28 | 381,330. |
| <u> </u> | 20 | Organizations that do not follow FASB ASC 9 | | | , | 20 | 302,000 |
| 교 | | and complete lines 29 through 33. | 00, 0110 | | | | |
| ō | 29 | Capital stock or trust principal, or current funds | | | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, or ed | | | | 30 | |
| Ass | 31 | Retained earnings, endowment, accumulated in | | | | 31 | |
| Net Assets or Fund Balances | 32 | Total net assets or fund balances | | | 5,922,432. | 32 | 6,146,683. |
| ~ | 33 | | | 5,986,828. | 33 | 6,395,050. | |
| | , 55 | | | | .,, | - 55 | Form 990 (2022) |

| Pa | rt XI Reconciliation of Net Assets | | | | | | | | |
|---|---|---------|------|------------|-----|-----|--|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | | | | |
| | | | | | 4 - | 00 | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | , 23 | | | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | - 2 | ,35 -12 | | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | | | | | | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 5 | ,92 | | | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | 35. | | | |
| 6 | Donated services and use of facilities | 6 | | 2 | 8,6 | 00. | | | |
| 7 | Investment expenses | 7 | | | | | | | |
| 8 | Prior period adjustments | 8 | | | | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | 0. | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | | | | |
| | column (B)) | 10 | 6 | ,14 | 6,6 | 83. | | | |
| Part XII Financial Statements and Reporting | | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | Ш | | | |
| | | | | | Yes | No | | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | e O. | | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | d on a | | | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | Х | | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat | e basi | s, | | | | | | |
| | consolidated basis, or both: | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audi | t, | | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | Х | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Scl | nedule | Ο. | | | | | | |
| За | 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | | | | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ired au | udit | | | | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | | 3b | | | | | |

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

pen to Public Inspection

Name of the organization
FAMILIES FORWARD LEARNING CENTER

Employer identification number 23-7275324

| Pa | rt I | Reason for Public | Charity Status. | (All organizations must c | omplete tl | his part.) S | See instructions. | |
|------|----------|--|-----------------------------|-----------------------------------|------------------|--------------------|-----------------------------|----------------------------|
| | | ı nization is not a private founc | | | - | | | |
| | ligai | | | | | | | |
| 1 | H | A church, convention of ch | • | | |)(a)U\1 n | I)(A)(I). | |
| 2 | Н | A school described in sect | | | | | | |
| 3 | Щ | A hospital or a cooperative | hospital service orga | anization described in s e | ection 170 |)(b)(1)(A)(i | ii). | |
| 4 | | A medical research organiz | ation operated in co | njunction with a hospital | described | d in sectio | n 170(b)(1)(A)(iii). Enter | the hospital's name, |
| | | city, and state: | | | | | | |
| 5 | | An organization operated for | or the benefit of a co | ollege or university owned | d or opera | ted by a g | overnmental unit descrit | ped in |
| | | section 170(b)(1)(A)(iv). (C | Complete Part II.) | | | | | |
| 6 | | A federal, state, or local go | vernment or governn | nental unit described in | section 17 | 70(b)(1)(A) | (v). | |
| 7 | X | | | | | | | public described in |
| • | | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) | | | | | | |
| | | | | (4)(A)(vi) (Complete Dord | . II \ | | | |
| 8 | \vdash | A community trust describe | | | | | | |
| 9 | | An agricultural research org | | | | | | |
| | | or university or a non-land-o | grant college of agric | culture (see instructions). | Enter the | name, city | y, and state of the colleg | e or |
| | | university: | | | | | | |
| 10 | | An organization that norma | Illy receives (1) more | than 33 1/3% of its sup | port from | contributio | ons, membership fees, a | nd gross receipts from |
| | | activities related to its exen | npt functions, subjec | ct to certain exceptions; | and (2) no | more that | n 33 1/3% of its support | from gross investment |
| | | income and unrelated busin | ness taxable income | (less section 511 tax) from | om busine | esses acqu | ired by the organization | after June 30, 1975. |
| | | See section 509(a)(2). (Co | mplete Part III.) | | | | | |
| 11 | | An organization organized | | ively to test for public sa | fety. See | section 50 | 09(a)(4). | |
| 12 | | An organization organized | and operated exclus | ively for the benefit of, to | perform | the functio | ons of, or to carry out the | purposes of one or |
| | | more publicly supported or | • | • | - | | • | |
| | | lines 12a through 12d that | - | | | | | |
| а | | Type I. A supporting orga | | | | - | • | , aivina |
| ٠ | · - | the supported organization | • | • | • | - | | |
| | | • • • • • | | | a majority | or the dire | ctors or trustees or the s | supporting |
| | | organization. You must o | | | | | | |
| k |) [| | • | | | | | - |
| | | control or management of | | | ame perso | ons that co | ontrol or manage the sup | pported |
| | | organization(s). You mus | | | | | | |
| C | : L | ☐ Type III functionally integrated in the property of th | egrated. A supporting | g organization operated | in connec | tion with, | and functionally integrat | ed with, |
| | | _ its supported organizatio | n(s) (see instructions | s). You must complete I | Part IV, Se | ections A, | D, and E. | |
| C | ıL | | y integrated. A supp | orting organization oper | ated in co | nnection v | with its supported organ | zation(s) |
| | | that is not functionally int | tegrated. The organiz | zation generally must sat | tisfy a dist | ribution re | quirement and an attent | iveness |
| | | requirement (see instruct | ions). You must con | nplete Part IV, Sections | A and D, | and Part | V. | |
| e | | Check this box if the orga | anization received a | written determination fro | m the IRS | that it is a | a Type I, Type II, Type III | |
| | | functionally integrated, or | | | | | | |
| f | Ente | er the number of supported of | | , 3 11 | | | | |
| | | vide the following information | - | | | | | • |
| | | (i) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga | inization listed | (v) Amount of monetary | (vi) Amount of other |
| | | organization | | (described on lines 1-10 | Yes | No | support (see instructions) | support (see instructions) |
| | | | | above (see instructions)) | | 110 | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Tota | al | | | | | | | |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| 1 G | dar year (or fiscal year beginning in) Sifts, grants, contributions, and nembership fees received. (Do not | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | |
|-------------|--|------------------------------|----------------------|---------------------------|----------------------------|----------------------|------------|
| 1 G | Gifts, grants, contributions, and | . , | | | (U) 202 | (e)2022 | (f) Total |
| m | | | | ` ' | () | , | () |
| | | | | | | | |
| | nclude any "unusual grants.") | 1,339,388. | 1,377,200. | 1,627,774. | 1,920,094. | 2,377,525. | 8,641,981. |
| 2 T | ax revenues levied for the organ- | | | | | | |
| iz | zation's benefit and either paid to | | | | | | |
| 0 | r expended on its behalf | | | | | | |
| 3 T | he value of services or facilities | | | | | | |
| fu | urnished by a governmental unit to | | | | | | |
| th | he organization without charge | | | | | | |
| 4 T | otal. Add lines 1 through 3 | 1,339,388. | 1,377,200. | 1,627,774. | 1,920,094. | 2,377,525. | 8,641,981. |
| 5 T | he portion of total contributions | | | | | | |
| b | y each person (other than a | | | | | | |
| g | overnmental unit or publicly | | | | | | |
| | upported organization) included | | | | | | |
| | n line 1 that exceeds 2% of the | | | | | | |
| | mount shown on line 11, | | | | | | |
| C | olumn (f) | | | | | | |
| | Public support. Subtract line 5 from line 4. | | | | | | 8,641,981. |
| | ion B. Total Support | | | 1 | | 1 | |
| | lar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | amounts from line 4 | 1,339,388. | 1,377,200. | 1,627,774. | 1,920,094. | 2,377,525. | 8,641,981. |
| | Gross income from interest, | | | | | | |
| | lividends, payments received on | | | | | | |
| | ecurities loans, rents, royalties, | | | | 12 022 | 10 050 | 22 001 |
| | nd income from similar sources | | | | 12,922. | 10,959. | 23,881. |
| | let income from unrelated business | | | | | | |
| | ctivities, whether or not the | | | | | | |
| | business is regularly carried on | | + | | | | |
| | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | ssets (Explain in Part VI.) | | | | | | 8,665,862. |
| | otal support. Add lines 7 through 10 | | \ | | | 40 | 0,003,002. |
| | Gross receipts from related activities, | | | outh or fifth toy v | | 12 | |
| | irst 5 years. If the Form 990 is for th organization, check this box and stop | | | | | | |
| | ion C. Computation of Publ | | centage | | | | |
| | Public support percentage for 2022 (I | | | olumn (f)) | | 14 | 99.72 % |
| | Public support percentage from 2021 | | | | | 15 | 98.82 % |
| | 3 1/3% support test - 2022. If the c | | | | · · | nore, check this bo | |
| | top here. The organization qualifies | • | | • | | • | |
| | 3 1/3% support test - 2021. If the c | | | | | | |
| a | nd stop here. The organization qual | ifies as a publicly s | upported organizat | tion | | | |
| | 0% -facts-and-circumstances tes | | | | | | |
| a | nd if the organization meets the fact | s-and-circumstanc | es test, check this | box and stop her | e. Explain in Part | VI how the organiza | ation |
| m | neets the facts-and-circumstances te | est. The organization | n qualifies as a pul | olicly supported o | rganization | | |
| b 1 | 0% -facts-and-circumstances tes | t - 2021. If the orga | anization did not ch | neck a box on line | | | |
| m | nore, and if the organization meets th | ne facts-and-circum | nstances test, chec | k this box and sto | op here. Explain ir | n Part VI how the | _ |
| 0 | rganization meets the facts-and-circu | umstances test. Th | ne organization qua | lifies as a publicly | supported organ | ization | |
| <u>18 P</u> | Private foundation. If the organizatio | n did not check a l | oox on line 13, 16a | , 16b, 17a, or 17b | , check this box a | nd see instructions | <u>:</u> |

Schedule A (Form 990) 2022

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | ction A. Public Support | elow, please con | ipiete i ait ii.) | | | | |
|------------|--|---------------------|-------------------------|---------------------|-------------------|---------------------|------------|
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Gifts, grants, contributions, and | , | | | , , | | , |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| _ | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in | | | | | | |
| | any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 2 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | + | |
| 4 | • | | | | | | |
| | ization's benefit and either paid to or expended on its behalf | | | | | | |
| _ | | | + | | | + | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| _ | the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 | | | | | | |
| 7 <i>a</i> | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| Ľ | Amounts included on lines 2 and 3 received from other than disqualified persons that | | | | | | |
| | exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | | | | | i |
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | | | | | | |
| b | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| c | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business | | | | | | |
| | activities not included on line 10b, | | | | | | |
| | whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| 13 | assets (Explain in Part VI.) | | | | | | |
| | First 5 years. If the Form 990 is for the | ne organization's ' | I first second third | fourth or fifth tax | vear as a section | 501(c)(3) organizat | ion |
| • | check this box and stop here | · · | | ŕ | • | | .5.1, |
| Sec | ction C. Computation of Publ | | | | | | |
| | Public support percentage for 2022 (| | | column (f)) | | 15 | 9, |
| | Public support percentage from 2021 | | | | | 16 | 9 |
| | ction D. Computation of Investigation | | | | | 1101 | |
| | Investment income percentage for 20 | | | | | 17 | 9 |
| | Investment income percentage from 2 | | | | | 18 | 9 |
| | 33 1/3% support tests - 2022. If the | | | | | | |
| 198 | | | | | | | I / IS HOL |
| | more than 33 1/3%, check this box a | | | | | | L |
| b | 33 1/3% support tests - 2021. If the | • | | | • | • | |
| | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation. If the organization | n did not check a | a box on line 14, 19 | a. or 19b. check t | his box and see i | nstructions | |

232023 12-09-22

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
|-----|-----|----|
| | | |
| 1 | | |
| | | |
| 2 | | |
| 3a | | |
| | | |
| 3b | | |
| | | |
| 3с | | |
| 4a | | |
| | | |
| 4b | | |
| | | |
| 4c | | |
| | | |
| 5a | | |
| 5b | | |
| 5с | | |
| | | |
| 6 | | |
| | | |
| 7 | | |
| | | |
| 8 | | |
| 9a | | |
| | | |
| 9b | | |
| 9c | | |
| | | |
| 10a | | |
| 10b | | |
| | | |

| Par | rt IV Supporting Organizations (continued) | | | |
|--------|--|-----------------------|-----|----------|
| | , (common, | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| Sec | ction B. Type I Supporting Organizations | • | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of | one or | | |
| | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's or | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one superganization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated amore | | | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | ction C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sec | ction D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | _ | | |
| _ | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| Sac | supported organizations played in this regard. Stion E. Type III Functionally Integrated Supporting Organizations | 3 | | <u> </u> |
| | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see ins | twations\ | | |
| 1 | | tructions). | | |
| a b | | | | |
| c | | ntity (see instructio | ns) | |
| 2 | Activities Test. Answer lines 2a and 2b below. | inty (See mistractio | Yes | No |
| a | | | 103 | 140 |
| ŭ | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | | | | |
| - | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | | | |
| | these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| | | | | |
| | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |

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of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

| Sche | dule A (Form 990) 2022 FAMILIES FORWARD LEARN | ING CEI | NTER | 23-7275324 Page 6 |
|------|--|----------------|---------------------------|--------------------------------|
| Pa | t V Type III Non-Functionally Integrated 509(a)(3) Support | ing Organ | | ĭ |
| 1 | Check here if the organization satisfied the Integral Part Test as a qualify | ing trust on l | Nov. 20, 1970 (explain ii | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mu | ust complete | Sections A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| | Enter 0.85 of line 1 | 2 | | |

| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
|---|--|--------|-------------------------------|---------------|
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functionally | integr | ated Type III supporting orga | nization (see |
| | instructions). | | | |

Minimum asset amount for prior year (from Section B, line 8, column A)

Schedule A (Form 990) 2022

3

Enter greater of line 2 or line 3.

Income tax imposed in prior year

3

4

5

| Sect | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2022 | (iii) Distributable Amount for 2022 |
|------|---|-----------------------------|--|---|
| 1 | Distributable amount for 2022 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2022 (reason- | | | |
| | able cause required - explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2022 | | | |
| а | From 2017 | | | |
| b | From 2018 | | | |
| С | From 2019 | | | |
| d | From 2020 | | | |
| е | From 2021 | | | |
| f | Total of lines 3a through 3e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2022 distributable amount | | | |
| i | Carryover from 2017 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | |
| 4 | Distributions for 2022 from Section D, | | | |
| | line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2022 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from line 4. | | | |
| 5 | Remaining underdistributions for years prior to 2022, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2022. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2023. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2018 | | | |
| b | Excess from 2019 | | | |
| С | Excess from 2020 | | | |
| d | Excess from 2021 | | | |
| е | Excess from 2022 | | | |

Schedule A (Form 990) 2022

| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; |
|---------|---|
| | Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. |
| | (See instructions.) |
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Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

2022

23-7275324

2022

OMB No. 1545-0047

Name of the organization Employer identification number

FAMILIES FORWARD LEARNING CENTER

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$______\$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2022)

Name of organization Employer identification number

FAMILIES FORWARD LEARNING CENTER

23-7275324

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed. | |
|-------------|---|----------------------------|-------------------------------|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | CALIFORNIA DEPARTMENT OF EDUCATION 1430 N. STREET SUITE 2213 SACRAMENTO, CA 95814 | \$519,143. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | PACIFIC CLINICS 800 S. SANTA ANITA AVE. ARCADIA, CA 91006 | \$365,414. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | PANDA CHARITABLE FAMILY FOUNDATION 1683 WALNUT GROVE AVE ROSEMEAD, CA 91770 | \$120,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | TIKUN OLAM FOUNDATION 6505 WILSHIRE BLVD. SUITE 1200 LOS ANGELES, CA 90048 | \$100,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | CA FEDERAL ADULT & CHILD FOOD PROGRAM 1430 N. STREET SACRAMENTO, CA 95814 | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | MCCREIGHT FOUNDATION 2904 HORSHEAD ROAD NW GIG HARBOR, WA 98335 | \$\$ | Person X Payroll |
| 000450 11 1 | | L | Sahadula B (Farra 200) (2000) |

Name of organization

Employer identification number

FAMILIES FORWARD LEARNING CENTER

23-7275324

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | ATLAS FOUNDATION 302 CHADBOURN AVENUE LOS ANGELES, CA 90049 | \$ 75,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | CARL & ROBERTA DEUTSCH FOUNDATION 2444 WILSHIRE BLVD., SUITE 600 SANTA MONICA, CA 90403 | \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 9 | AHMANSON FOUNDATION 9215 WILSHIRE BLVD. BEVERLY HILLS, CA 90210 | \$\$ | Person X Payroll Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization Employer identification number

FAMILIES FORWARD LEARNING CENTER

23-7275324

| Part II | Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. | | | | |
|------------------------------|---|---|----------------------|--|--|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received | | |
| | | | | | |

Schedule B (Form 990) (2022) Name of organization **Employer identification number** 23-7275324 FAMILIES FORWARD LEARNING CENTER Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift

| (b) Purpose of gift | (c) Use of (| gift | (d) Description of how gift is held |
|---------------------|--------------|------|-------------------------------------|

Transferee's name, address, and ZIP + 4

(e) Transfer of gift

| Transferee's name, address, and ZIP + 4 | Relationship of transferor to transferee |
|---|---|
| Transfer of Hame, address, and En 1 | risiationship of danterores to danterores |
| | |
| | |
| | |

(a) No. from Part I Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

FAMILIES FORWARD LEARNING CENTER

Employer identification number 23-7275324

| Par | | | s or Accounts. Complete if the |
|-----|--|---|--------------------------------------|
| | organization answered "Yes" on Form 990, Part IV, lir | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | (4) 2 51161 4411054 141145 | (2) - 2.1.20 2.1.2 2.1.0. |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in | L | sed funds |
| • | are the organization's property, subject to the organization's | _ | |
| 6 | Did the organization inform all grantees, donors, and donor a | | |
| • | for charitable purposes and not for the benefit of the donor of | | |
| | | | |
| Par | | | |
| 1 | Purpose(s) of conservation easements held by the organizat | ion (check all that apply). | |
| | Preservation of land for public use (for example, recrea | ation or education) Preservation of | f a historically important land area |
| | Protection of natural habitat | Preservation of | a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a quali | fied conservation contribution in the form | |
| | day of the tax year. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | Total acreage restricted by conservation easements | | 2b |
| С | Number of conservation easements on a certified historic str | ructure included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired | | |
| | historic structure listed in the National Register | | |
| 3 | Number of conservation easements modified, transferred, re | leased, extinguished, or terminated by the | e organization during the tax |
| | year | | |
| 4 | Number of states where property subject to conservation ea | | |
| 5 | Does the organization have a written policy regarding the pe | | |
| _ | violations, and enforcement of the conservation easements in | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | handling of violations, and enforcing con- | servation easements during the year |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | dling of violations, and enforcing concerve | ation agreements during the year |
| ′ | Amount of expenses incurred in monitoring, inspecting, hand | diling of violations, and emorcing conserva | ation easements during the year |
| 8 | Does each conservation easement reported on line 2(d) above | ve satisfy the requirements of section 170 | 0(b)(4)(B)(i) |
| Ū | and section 170(h)(4)(B)(ii)? | • | |
| 9 | In Part XIII, describe how the organization reports conservat | | |
| • | balance sheet, and include, if applicable, the text of the foot | | |
| | organization's accounting for conservation easements. | | |
| Par | t III Organizations Maintaining Collections o | f Art, Historical Treasures, or O | Other Similar Assets. |
| | Complete if the organization answered "Yes" on Form | n 990, Part IV, line 8. | |
| 1a | If the organization elected, as permitted under FASB ASC 95 | 58, not to report in its revenue statement a | and balance sheet works |
| | of art, historical treasures, or other similar assets held for pul | blic exhibition, education, or research in fu | urtherance of public |
| | service, provide in Part XIII the text of the footnote to its fina | ncial statements that describes these iten | ns. |
| b | If the organization elected, as permitted under FASB ASC 95 | 58, to report in its revenue statement and | balance sheet works of |
| | art, historical treasures, or other similar assets held for public | e exhibition, education, or research in furth | herance of public service, |
| | provide the following amounts relating to these items: | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ <u></u> |
| | | | • |
| 2 | If the organization received or held works of art, historical tre | asures, or other similar assets for financia | al gain, provide |
| | the following amounts required to be reported under FASB A | ASC 958 relating to these items: | |
| а | Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | Assets included in Form 990, Part X | | \$ |
| LHA | For Paperwork Reduction Act Notice, see the Instruction | s for Form 990. | Schedule D (Form 990) 2022 |

232051 09-01-22

| Pai | t III Organizations Maintaining C | ollections of Ar | t, Historical Tr | easures, o | or Oth | er Similar | Asse | ts (contir | nued) | |
|-----|--|-------------------------------|------------------------|---------------|------------|-----------------------|------------|-------------------|------------|--|
| 3 | Using the organization's acquisition, accession | on, and other record | s, check any of the | following tha | at make : | significant us | e of its | | | |
| | collection items (check all that apply): | | | | | | | | | |
| а | Public exhibition | d | Loan or excl | hange progra | am | | | | | |
| b | Scholarly research | е | Other | | | | | | | |
| С | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. | | | | | | | | | |
| 5 | 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets | | | | | | | | | |
| | to be sold to raise funds rather than to be ma | intained as part of t | he organization's co | ollection? | | | <u>. L</u> | Yes | □ No | |
| Pai | reported an amount on Form 990, Par | | te if the organizatio | n answered | "Yes" or | n Form 990, F | Part IV, | line 9, or | | |
| 1a | Is the organization an agent, trustee, custodia | an or other intermed | iary for contribution | s or other as | sets not | t included | | | | |
| | on Form 990, Part X? | | | | | | \square | Yes | ☐ No | |
| b | If "Yes," explain the arrangement in Part XIII a | | | | | | | | | |
| | | | | | | | | Amount | t | |
| С | Beginning balance | | | | | 1c | | | | |
| | Additions during the year | | | | | | | | | |
| | Distributions during the year | | | | | | | | | |
| f | Ending balance | | | | | | | | | |
| 2a | Did the organization include an amount on Fo | | | | | | С | Yes | ☐ No | |
| b | If "Yes," explain the arrangement in Part XIII. | Check here if the ex | planation has been | provided on | Part XII | l | | | | |
| Pai | Tt V Endowment Funds. Complete if | the organization an | swered "Yes" on Fo | | | | | | | |
| | | (a) Current year | (b) Prior year | (c) Two yea | rs back | (d) Three year | s back | (e) Four | years back | |
| 1a | Beginning of year balance | 242,605. | 242,605. | 24 | 2,605. | 242 | ,605. | | 219,649. | |
| b | Contributions | | | | | | | | | |
| С | Net investment earnings, gains, and losses | | | | | | | | 22,956. | |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | |
| | and programs | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| g | End of year balance | 242,605. | 242,605. | 24 | 2,605. | 242 | ,605. | | 242,605. | |
| 2 | Provide the estimated percentage of the curr | ent year end balanc | e (line 1g, column (a | i)) held as: | | | | | | |
| а | Board designated or quasi-endowment | | _% | | | | | | | |
| b | Permanent endowment | % | | | | | | | | |
| С | Term endowment9 | 6 | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c show | ıld equal 100%. | | | | | | | | |
| 3a | Are there endowment funds not in the posses | ssion of the organiza | ation that are held a | nd administe | ered for t | the | | _ | | |
| | organization by: | | | | | | | | Yes No | |
| | (i) Unrelated organizations | | | | | | | 3a(i) | X | |
| | (ii) Related organizations | | | | | | | | X | |
| b | If "Yes" on line 3a(ii), are the related organization | tions listed as requir | ed on Schedule R? | | | | | 3b | | |
| 4 | Describe in Part XIII the intended uses of the | | wment funds. | | | | | | | |
| Pai | t VI Land, Buildings, and Equipm | | | | | | | | | |
| | Complete if the organization answered | I "Yes" on Form 990 | , Part IV, line 11a. S | See Form 990 | D, Part X | , line 10. | | | | |
| | Description of property | (a) Cost or of basis (investm | | | | ccumulated preciation | | (d) Bool | k value | |
| 1a | Land | | 1,82 | 5,000. | | | | 1,82 | 5,000. | |
| | Buildings | | 4,34 | 5,344. | 1, | 886,348 | 3. | 2,45 | 8,996. | |
| | Leasehold improvements | | 18 | 3,768. | | 54,138 | 3. | 12 | 9,630. | |
| d | Equipment | | | | | | | | | |
| е | Other | | 77 | 9,371. | | 514,567 | | | 4,804. | |
| | I. Add lines 1a through 1e. (Column (d) must ed | | X, column (B), line 1 | 0c.) | | | | 4,67 | 8,430. | |

Schedule D (Form 990) 2022

| | RWARD LEARNI | NG CENTER | 23-7275324 Page |
|--|----------------------------|--------------------------------------|-------------------------------|
| Part VII Investments - Other Securities. | on Farma 000 Book IV line | adde Cas Farma 000 Dark V line de | 0 |
| Complete if the organization answered "Yes" ((a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cos | |
| (1) Financial derivatives | (a) Doom raids | (2, | To the or your market raids |
| (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" of | | - | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cos | t or end-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" of | on Form 000 Port IV line | a 11d Soc Form 000 Port V line 1 | 5 |
| | Description | e 11d. See Form 990, Part X, line 13 | (b) Book value |
| | Jescription | | (b) Book value |
| (1) | | | |
| (2) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | | | |
| Part X Other Liabilities. | , | | |
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line | e 11e or 11f. See Form 990, Part X, | line 25. |
| 1. (a) Description of liability | | | (b) Book value |
| (1) Federal income taxes | | | |
| (2) ACCRUED VACATION | | | 30,194 |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Schedule D (Form 990) 2022

30,194.

(8)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

| Par | rt XI Reconciliation of Revenue per Audited Financ | | th Revenue per R | eturr |) . |
|-----|---|-----------------|------------------|-------|------------|
| | Complete if the organization answered "Yes" on Form 990, F | | | | 0.604.056 |
| 1 | Total revenue, gains, and other support per audited financial staten | nents | | 1 | 2,634,956. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 1 1 | 200 026 | | |
| а | 5 | | 322,236. | | |
| b | | | 28,600. | | |
| С | 1 , 0 | | F0 (10 | | |
| d | Other (Describe in Part XIII.) | 2d | 52,618. | | 400 454 |
| е | • | | | 2e | 403,454. |
| 3 | Subtract line 2e from line 1 | | | 3 | 2,231,502. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | 1 1 | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| С | | | | 4c | 0. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part | I, line 12.) | | 5 | 2,231,502. |
| Pai | rt XII Reconciliation of Expenses per Audited Finan | | ith Expenses per | Retu | rn. |
| | Complete if the organization answered "Yes" on Form 990, F | | | | 0 440 505 |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 2,410,705. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 1 | | | |
| а | | | | | |
| b | Prior year adjustments | 2b | | | |
| С | | | 50 610 | | |
| d | Other (Describe in Part XIII.) | 2d | 52,618. | | |
| е | • | | | 2e | 52,618. |
| 3 | Subtract line 2e from line 1 | | | 3 | 2,358,087. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| С | | | | 4c | 0. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Par | rt I, line 18.) | | 5 | 2,358,087. |
| Pai | rt XIII Supplemental Information. | | | | |
| | ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to p | | | | ., |
| PAF | RT XI, LINE 2D - OTHER ADJUSTMENTS | : | | | |
| SPI | ECIAL EVENTS | | | | |
| | | | | | |
| PAI | RT XII, LINE 2D - OTHER ADJUSTMENTS | S: | | | |
| SPI | ECIAL EVENTS EXPENSE | | | | |
| | | | | | |
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Schedule D (Form 990) 2022

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Employer identification number Name of the organization FAMILIES FORWARD LEARNING CENTER 23-7275324 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations ☐ Solicitation of non-government grants Solicitation of government grants h Internet and email solicitations g X Special fundraising events ☐ Phone solicitations In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or Yes No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) have custody or control of contributions? (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

232081 10-27-22

Schedule G (Form 990) 2022

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

| | | | (a) Event #1 SPECIAL EVENTS | (b) Event #2 | (c) Other events NONE | (d) Total events (add col. (a) through |
|-----------------|------|--|-----------------------------|---------------------------|------------------------|---|
| ē | | | (event type) | (event type) | (total number) | col. (c)) |
| Revenue | 1 | Gross receipts | 173,394. | | | 173,394. |
| | 2 | Less: Contributions | 120,776. | | | 120,776. |
| | 3 | Gross income (line 1 minus line 2) | 52,618. | | | 52,618. |
| | 4 | Cash prizes | | | | |
| Se | 5 | Noncash prizes | | | | |
| xpense | 6 | Rent/facility costs | | | | |
| Direct Expenses | 7 | Food and beverages | | | | |
| | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | 52,618. | | | 52,618. |
| | | Direct expense summary. Add lines 4 through | | | | 52,618. |
| Pa | | Net income summary. Subtract line 10 from li Gaming. Complete if the organization a | | 990 Part IV line 19 or | | 0. |
| | | \$15,000 on Form 990-EZ, line 6a. | anowered reconstruction | 1000,1 41111, 1110 10, 01 | roportou moro triair | |
| | | | (a) Bingo | (b) Pull tabs/instant | (c) Other gaming | (d) Total gaming (add |
| Revenue | | | (4, 29 | bingo/progressive bingo | (0, 0 and gaming | col. (a) through col. (c)) |
| Вè | | Cross revenue | | | | |
| | 1 | Gross revenue | | | | |
| ώ | 2 | Cash prizes | | | | |
| xpense | | Noncash prizes | | | | |
| Direct Expenses | | Rent/facility costs | | | | |
| Ω | | | | | | |
| | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Yes % No | Yes % No | Yes% No | |
| | 7 | Direct expense summary. Add lines 2 through | n 5 in column (d) | | | |
| | Q | Net gaming income summary. Subtract line 7 | from line 1 column (d) | | | |
| | | Net garning income summary. Outstact line T | Troff line 1, column (a) | | | |
| 9 | En | ter the state(s) in which the organization condu | ucts gaming activities: | | | |
| | | the organization licensed to conduct gaming a | | | | Yes No |
| b | If " | No," explain: | | | | |
| | | | | | | |
| 10a | We | ere any of the organization's gaming licenses re | evoked, suspended, or to | erminated during the tax | year? | Yes No |
| b | If " | Yes," explain: | | | | |
| | | | | | | |
| | | | | | | |

Schedule G (Form 990) 2022

232082 10-27-22

| Schedule G (Form 990) 2022 FAMILIES FO | RWARD LEARNING CENTER 23 | -/2/5324 | Page 3 |
|---|---|--------------------------|---------------|
| 11 Does the organization conduct gaming activities with non | members? | Yes | No |
| 12 Is the organization a grantor, beneficiary or trustee of a trustee | | | |
| | | | |
| | | L Yes | └── No |
| 13 Indicate the percentage of gaming activity conducted in: | | | |
| a The organization's facility | | 13a | % |
| | | | % |
| 14 Enter the name and address of the person who prepares | | | |
| 14 Lines the fiame and address of the person who prepares | the organization's garming/special events books and records. | | |
| Name | | | |
| Address | | | |
| 15a Does the organization have a contract with a third party for | rom whom the organization receives gaming revenue? | Yes | ☐ No |
| b If "Yes," enter the amount of gaming revenue received by | the organization \$ and the amount | | |
| of gaming revenue retained by the third party \$ | | | |
| | | | |
| c If "Yes," enter name and address of the third party: | | | |
| | | | |
| Name | | | |
| | | | |
| Address | | | |
| Address | | | |
| | | | |
| 16 Gaming manager information: | | | |
| | | | |
| Name | | | |
| | | | |
| Coming manager companantian \$ | | | |
| Gaming manager compensation \$ | <u> </u> | | |
| | | | |
| Description of services provided | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| Director/officer Employee | Independent contractor | | |
| | | | |
| 17 Mandatory distributions: | | | |
| a Is the organization required under state law to make char | itable distributions from the gaming proceeds to | | |
| · | nable distributions from the garning proceeds to | | |
| retain the state gaming license? | | ······ Yes | ∟ No |
| b Enter the amount of distributions required under state lav | v to be distributed to other exempt organizations or spent in the | е | |
| organization's own exempt activities during the tax year | \$ | | |
| | xplanations required by Part I, line 2b, columns (iii) and (v); and | Part III lines 9 | 9h 10h |
| • | | i i ai i ii, iii i co o, | 05, 105, |
| 15b, 15c, 16, and 17b, as applicable. Also provid | e any additional information. See instructions. | | |
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| Schedule G | i (Form 990) | FAMILIES | FORWARD | LEARNING | CENTER | 23-7275324 Page 4 |
|------------|---|------------------|---------|----------|--------|-------------------|
| Part IV | i (Form 990) Supplemental Infor | mation (continue | ed) | | | |
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SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization

FAMILIES FORWARD LEARNING CENTER

Employer identification number 23-7275324

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

GENERATION LEARNING PROGRAMS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

ADDITIONALLY, SEVEN FAMILIES WHO ARE NOT ENROLLED IN OUR EARLY

CHILDHOOD EDUCATION PROGRAM ARE RECEIVING MENTAL HEALTH CARE.

FORM 990, PART VI, SECTION B, LINE 11B:

ORGANIZATION'S PROCESS TO REVIEW FORM 990 THE FINANCE COMMITTEE OF THE

BOARD OF DIRECTORS REVIEWS THE DRAFT 990 AND MOVES TO ACCEPT THE

CORRECTNESS OF THE 990 ON BEHALF OF THE BOARD OF DIRECTORS. THE ENTIRE

BOARD OF DIRECTORS IS GIVEN A COPY OF THE COMPLETED 990.

FORM 990, PART VI, SECTION B, LINE 12C:

ENFORCEMENT OF CONFLICTS POLICY ANNUALLY, IN JULY, ALL BOARD MEMBERS AND

ALL STAFF MEMBERS IN LEADERSHIP POSITIONS ARE GIVEN THE BOARD POLICY ON

CONFLICT OF INTEREST AND ARE REQUIRED TO COMPLETE THE "CONFLICT DISCLOSURE

FORM" THAT EITHER DISCLOSES ANY POTENTIAL CONFLICTS OR STATES THAT THERE

ARE NO CONFLICTS. THESE FORMS ARE KEPT ON FILE AT THE ORGANIZATION OFFICE.

FORM 990, PART VI, SECTION B, LINE 15A:

COMPENSATION PROCESS FOR TOP OFFICIAL THE EXECUTIVE COMMITTEE REVIEWED THE

LATEST COMPENSATION DATA FROM THE CENTER FOR NONPROFIT MANAGEMENT

COMPENSATION AND BENEFITS SURVEY TO ANALYZE DATA FROM COMPARABLE

ORGANIZATIONS (BY SIZE, NUMBER OF EMPLOYEES, AREA OF SERVICE, LENGTH OF

TIME IN POSITION). IN ADDITION, THE EXECUTIVE COMMITTEE LOOKED AT

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

232211 10-28-22

TAXABLE YEAR

California Exempt Organization Annual Information Return

228941 01-10-23 FORM

| 202 | 2 Annual Information Return | 1 | | | • | 199 | |
|--|--|-----------------------------------|---------------------------------------|---------------|---------------------------------------|----------------------|-------|
| Calendar Year | 2022 or fiscal year beginning (mm/dd/yyyy) 07/01/ | 2022 , and endin | g (mm/dd/yy) | уу) | 06/30/ | 2023 . | |
| Corporation/Org | anization name | | Cali | fornia corpo | ration number | | |
| EXMTTT | EC EODWADD I EADNING CENMED | | | 06788 | 061 | | |
| | ES FORWARD LEARNING CENTER nation. See instructions. | | FE | | 004 | | |
| , ta attional intoil | | | | | 275324 | | |
| Street address (| suite or room) | | | PMB no. | | | |
| 980 N. | FAIR OAKS AVE. | | | | | | |
| City | | | State | ZIP code | | | |
| PASADE | | | CA | 9110 | | | |
| Foreign country | name Foreign province/sta | te/county | | Foreign po | stal code | | |
| A Final natu | Was V Na | I Did the executed to b | | | | | |
| A First retuB Amended | | I Did the organization h | | | | Yes X | No |
| | | J If exempt under R&T(| Section 237 | Old has th | he organization | 163 22 | NU |
| | rmation return? | engaged in political ad | | | | Yes X | No |
| • | Dissolved Surrendered (Withdrawn) Merged/Reorganized | K Is the organization ex | | | | | No |
| | (mm/dd/yyyy) • | If "Yes," enter the gros | ss receipts fro | m nonmer | mber sources \$ | | |
| | counting method: (1) Cash (2) X Accrual (3) Other | L Is the organization a li | imited liability | company | ?• | Yes X | No |
| | eturn filed? (1) ● 990T(2) ● 990PF (3) ● Sch H (990) | M Did the organization fi | | | | | |
| | Other 990 series group filing? See instructions • Yes X No | report taxable income | ? | bo | • • • • • • • • • • • • • • • • • • • | Yes X | No |
| | ganization in a group exemption Yes X No | | | | | Yes X | No |
| | what is the parent's name? | 0 Is federal Form 1023/ | | | | Yes X | |
| 100, 1 | matic the parent c name. | Date filed with IRS | | | | | 110 |
| | | _ | | | | | |
| Part I | complete Part I unless not required to file this form. See General In | | | | | 545 646 | |
| | 1 Gross sales or receipts from other sources. From Side 2, Part | | | Г | 1 | 517,612 | - |
| | 2 Gross dues and assessments from members and affiliates | | стмт | 1 • | 3 2 | ,377,525 | 00 |
| | Gross contributions, gifts, grants, and similar amounts receive Total gross receipts for filing requirement test. Add line 1 thro | | DIMI | .# | 3 4 | , 511, 525 | טט וי |
| Receipts | This line must be completed. If the result is less than \$50,00 | = | В | • | 4 2 | ,895,137 | 7 00 |
| and | 5 Cost of goods sold | • 5 | | 00 | | , | 100 |
| Revenues | 6 Cost or other basis, and sales expenses of assets sold | • 6 | 611,0 | 16 00 | | | |
| | 7 Total costs. Add line 5 and line 6 | | | | 7 | 611,016 | |
| | 8 Total gross income. Subtract line 7 from line 4 | | | ● | | ,284,121 | |
| Expenses | 9 Total expenses and disbursements. From Side 2, Part II, line 1 | | | | 9 2 | ,410,705 -126,584 | 00 |
| | 10 Excess of receipts over expenses and disbursements. Subtrac11 Total payments | | | | 11 | -120,304 | 00 |
| | | | | | 12 | | 00 |
| | 13 Payments balance. If line 11 is more than line 12, subtract line | | | | 13 | | 00 |
| Filing Fee | 14 Use tax balance. If line 12 is more than line 11, subtract line 1 | | | - | 14 | | 00 |
| | | | | | 15 | | 00 |
| | 16 Balance due. Add line 12 and line 15. Then subtract line 11 fr | om the result | atements and to | • the best of | 16 my knowledge and | d helief | 00 |
| Sign | it is true, correct, and complete. Declaration of preparer (other than taxpayer) is I | based on all information of which | n preparer has a | ny knowledg | ge. | | |
| Here | Signature of officer | EXECUTIVE D | TDE | | ● Telepho | one | |
| | of officer | Date | Check | if | ● PTIN | | |
| | Preparer's ► LINDA CHOU | 01/22/ | | nployed | □ P014 | 75217 | |
| Paid | Firm's name | | 1 | | ● Firm's | | |
| Preparer's | (or yours, LUCAS, HORSFALL, MURPHY | & PINDROH LL | P | | | 659692 | |
| Use Only | employed) 299 N. EUCLID AVENUE, 2N | D FLOOR | | | • Telepho | | |
| | PASADENA, CA 91101 | | | 77 | | 744-5100 |) |
| | May the FTB discuss this return with the preparer shown above? Se | e instructions | · · · · · · · · · · · · · · · · · · · | • X | Yes No |) | |

TAXABLE YEAR 2022

California Exempt Organization Annual Information Return

228941 01-10-23 FORM

199

| Calendar Yea | 2022 or fiscal year beginning (mm/dd/yyyy) | 07/01/2022 | , and ending (mr | n/dd/yyyy) | (| 06/30/2023 | |
|--|--|---|--|--|---------------|------------------------|--------------------|
| Corporation/Org | anization name | | | _ | nia corporat | | |
| FAMILI | ES FORWARD LEARNING CE | INTER | | 0 | 67886 | 6 4 | |
| Additional inform | nation. See instructions. | | | FEIN | | 173 11 21 . | |
| | | | | 2 | 3-72 | 75324 | |
| Street address (| | | | PI | МВ по. | | |
| | FAIR OAKS AVE. | | | | | | |
| City PASADE | NT A | | 1. | | P code | | |
| Foreign country | | Farrier annual to the Control | | | 1103 | | |
| . ordigii eculiu j | | Foreign province/state/county | | F | oreign posta | at code | |
| C IRC Section Final info Enter date: C Check ac F Federal re (4) X G Is this a g H Is this or | return •[on 4947(a)(1) trust [rmation return? | Yes X No not report Yes X No J If exen engage If "Yes (3) Other L Is the exen Sch H (990) M Did the report Yes X No N Is the exen If "Yes I (3) Other L Is the exen I (3) Other L Is the exen I (3) Other L Is the exen I (4) Other L Is the exen I (5) Other L Is the exen I (6) Is fede | ed in political activitie organization exempt ," enter the gross rec organization a limited e organization file For taxable income? | ee instruction 237010 es? See instruction 237010 es? See instruction and the second liability community community community the condition of the second liability community comm | ons | organization | s X No |
| Part I | omplete Part I unless not required to file this fo | rm. See General Information E | and C | | | | |
| Receipts | 1 Gross sales or receipts from other sources 2 Gross dues and assessments from membe 3 Gross contributions, gifts, grants, and simi 4 Total gross receipts for filling requirement t | From Side 2, Part II, line 8 ers and affiliates lar amounts received est. Add line 1 through line 3. | S | гмт 1 | | 2 | ,612 ₀₀ |
| and | This line must be completed, if the result | | | | | 4 2,895 | ,137 00 |
| Revenues | 5 Cost of goods sold | | 5 | | 00 | | |
| | 6 Cost or other basis, and sales expenses of | assets sold | 6 6: | 11,01 | 6 00 | | |
| | 7 Total costs. Add line 5 and line 6 | | *************************************** | | | 7 611 | ,016 00 |
| | 8 Total gross income. Subtract line 7 from lin | ie 4 | | Life Transporter | | 8 2,284 | ,121 00 |
| Expenses | 9 Total expenses and disbursements. From S | | | | | 9 2,410 | ,705 ₀₀ |
| | 10 Excess of receipts over expenses and disb | rsements. Subtract line 9 from | line 8 | | | | ,584 00 |
| | 11 Total payments | | | | | 11 | 00 |
| | 12 Use tax. See General Information K13 Payments balance. If line 11 is more than li | ing 40 authors for 40 from the | | | | 2 | 00 |
| Filina Fee | 14 Use tax balance. If line 12 is more than line | | | | | 13 | 00 |
| rilling rec | 15 Penalties and interest. See General Informa | 45 1 | | | | 4 | 00 |
| | | [10.000.000.000.000.000.000.000.000.000. | | | | 15 | 00 |
| | Under penalties of perjury, I declare that I have examined it is the correct and complete Declaration of prepare (| uns recum, including accompanying | schedules and statemer | ть, ало то гл | U DOST OF THE | Knowledge and benef. | 00 |
| Sign Here | 16 Balance due. Add line 12 and line 15. Then subtract line 11 from the result Under penalties of perpiry, I declare that it have examined this return, including accompanying schedules and statements, and to the best of it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowled of officer Signature of officer | | | | | | |
| | Preparer's LINDA CHOU | | 01/22/24 | Check if self-emple | oyed 🕨 🗌 | D0147521 | 7 |
| Paid | Firm's name (or yours, TITCAC UODCDATT | 1/170 00000 | | | | Firm's FEIN | |
| Preparer's | it self- | MURPHY & PINI | DROH LLP | | | 95-46596 | 92 |
| Use Only | employed) 299 N. EUCLID AV | | JK | | | ● Telephone | F400 |
| | PASADENA, CA 911 | | | | 7 227 | 626-744- | 5100 |
| | May the FTB discuss this return with the prepare | r snown above? See instruction | 15 | visionii | • X y | res No | |

FAMILIES FORWARD LEARNING CENTER

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

228951 01-10-23

| | | 1 | Gross sales or receipts from all | busines | s activities. See instru | ıctions | | | • | 1 | | 52,618 ₀ | <u></u> |
|------|-------------------|---------|--|---|--------------------------------------|------------|------------------|-------------|---------------------------|----------|---------|----------------------|-------------------|
| | | | Interest | | | | | | | 2 | | | 00 |
| | | | Dividends | | | | | | | 3 | | 10,959 ₀ | |
| Rece | ipts | | | | | | | | _ | 4 | | | 00 |
| from | | 5 | Gross royalties | | | | | | | 5 | | 0 | 00 |
| Othe | r | 6 | Gross amount received from sa | le of ass | ets (See instructions) |) | | STA | TEMENT 2 • | 6 | | 450,869 ₀ | 00 |
| Sour | ces | 7 | Other income | | | | SEE | STA | TEMENT 3 • | 7 | | 3,166 ₀ | 00 |
| | | 8 | Total gross sales or receipts fro | m other | sources. Add line 1 t | through | line 7. Enter he | ere and o | on Side 1, Part I, line 1 | 8 | | 517,612 0 | 00 |
| | | 9 | Contributions, gifts, grants, and | l similar | amounts paid | | | | • | 9 | | 0 | 00 |
| | | 10 | | | | | | | | | | 0 | 00 |
| | | 11 | Compensation of officers, direc | tors, and | trustees | | SEE | STA | TEMENT 4 \bullet | 11 | | | 00 |
| | | | Other salaries and wages | | | | | | | 12 | | $1,244,332_0$ |)0 |
| Expe | nses | | Interest | | | | | | | 13 | | | 00 |
| and | | | Taxes | | | | | | | 14 | | 95,500 ₀ |)0 |
| Disb | | 15 | Rents | | | | | | • | 15 | | | 00 |
| ment | ts | 16 | Depreciation and depletion (See Other expenses and disburseme | instruc | tions) | | CDD. | от » | • | 16 | | 162,558 ₀ | |
| | | 17 | Other expenses and disbursem | ents | | | SEE | STA | TEMENT 5 • | 17 | | 908,315 0 | |
| Sah | nedu | | Total expenses and disburseme Balance Sheet | ents. Add | line 9 through line 1 Beginning o | | | ide 1, Pa | | d of tax | | $2,410,705_{0}$ |)0 |
| | | ie L | Dalalice Slicet | ı | (a) | I LAXADI | (b) | | (c) | u oi taz | Nabic , | (d) | — |
| Asse | | | | | (a) | | | ,490 | • • • | | • | 659,31 | $\overline{\cap}$ |
| | | | s receivable | | | | <u> </u> | , =) 0 | | | ÷ | 037,31 | - |
| | | | ceivable | | | | | | | | • | | — |
| | | | | | | | | | | | • | | _ |
| | | | state government obligations | | | | | | | | • | | — |
| | | | in other bonds | | | | | | | | • | | — |
| | | | in stock | | | | | | | | • | | — |
| | Mortga | | | | | | | | | | • | | _ |
| | - | - | ments STMT 6 | | | | 901 | ,960 | | | • | 896,18 | 5 |
| | | | le assets | | 5,105,450 | | | | 5,308, | 482 | | | |
| ı | b Less | accu | mulated depreciation | (: | 2,292,494 | | 2,812 | , 956 | (2,455,0 | 52) | | 2,853,43 | 0 |
| | | | | | | | 1,825 | ,000 | | | • | 1,825,00 | 0 |
| 12 (| Other a | ssets | STMT 7 | | | | 405 | | | | • | 161,12 | |
| 13 | Total a | ssets | · | | | | 5,986 | ,828 | | | | 6,395,05 | 0 |
| | | | et worth | | | | | | | | | | |
| | | | yable | | | | 34 | ,127 | | | • | 129,00 | 1 |
| | | | s, gifts, or grants payable | | | | | | | | • | | |
| | | | otes payable | | | | | | | | • | | |
| 17 | Mortga | ges p | es STMT 8 | | | | 2.0 | 0.00 | | | • | 110 26 | _ |
| 18 (| Other li | abiliti | es STMT 8 | | | | 30 | ,269 | | | | 119,36 | р |
| | | | or principal fund | | | | | | | | • | | _ |
| | | | tal surplus. Attach reconciliation | | | | 5,922 | 127 | | | • | 6 116 60 | <u>っ</u> |
| | | | nings or income fund | | | | 5,922 | | | | • | 6,146,68 6,395,05 | |
| | iotai ii iedul | | ties and net worth | | les with income non | | 5,900 | , 0 2 0 | | | | 0,393,03 | |
| | | | Do not complete this sch | dule if th | ne amount on Schedu | ıle L, lin | | d), is les | s than \$50,000. | | | | |
| | | | oer books | | 224, | , 251 | ı | | on books this year | | | 252.63 | |
| | | | me tax | not included in this return. Attach schedul | | | | | | ıle 🔭 | • | 350,83 | <u>5</u> |
| | | | pital losses over capital gains | | • | | 1 | | s return not charged | | | | |
| | | | recorded on books this year. | - | - | | | | ome this year. | | | | |
| | | | dule | | • | | 1 | | | | • | 250 02 | F |
| | | | corded on books this year not | - | | | 9 Total. Ad | | | | | 350,83 | <u> </u> |
| | | | this return. Attach schedule ne 1 through line 5 | | • 224, | 251 | 10 Net incor | | | | | -126,58 | 4 |
| | olal. P | auu III | io i anough inie o | | * SEE | | TEMENT | 11116 9 111 | om line 6 | | | 120,50 | _ |
| | | | | | ~ | | | | | | | | |

| CA 199 | CASH CONTRIBUTIONS INCLUDED ON PART I, LINE 3 | ST | ATEMENT 1 |
|---------------------------------------|--|-----------------|-----------|
| CONTRIBUTOR'S NAME | CONTRIBUTOR'S ADDRESS | DATE OF GIFT | AMOUNT |
| CALIFORNIA DEPARTMENT OF EDUCATION | 1430 N. STREET SUITE 2213 SACRAMENTO, CA 95814 | | 519,143. |
| PACIFIC CLINICS | 800 S. SANTA ANITA AVE. ARCADIA, CA 91006 | | 365,414. |
| PANDA CHARITABLE FAMILY FOUNDATION | 1683 WALNUT GROVE AVE ROSEMEAD, CA 91770 | | 120,000. |
| TIKUN OLAM FOUNDATION | 6505 WILSHIRE BLVD. SUITE 1200 LOS ANGELES, CA 90048 | | 100,000. |
| CA FEDERAL ADULT & CHILD FOOD PROGRAM | 1430 N. STREET SACRAMENTO, CA 95814 | | 49,641. |
| ANN PEPPERS FOUNDATION | 1600 HUNTINGTON DRIVE SOUTH PASADENA, CA 91030 | | 30,000. |
| PATRON SAINTS FOUNDATION | 260 S. LOS ROBLES AVE. SUITE 210 PASADENA, CA 91101 | | 25,000. |
| PASADENA COMMUNITY FOUNDATION | 301 E. COLORADO BLVD. SUITE 810 PASADENA, CA 91101 | | 12,000. |
| LOUIS L. BORICK FOUNDATION | 2707 KIPLING STREET HOUSTON, TX 77098 | | 20,000. |
| PASADENA CHILD HEALTH FOUNDATION | 301 EAST COLORADO BLVD. STE. 810 PASADENA, CA 91101 | | 20,000. |
| CALLIE MCGRATH FOUNDATION | 515 S. FLOWER ST. 27TH FLOOR LOS ANGELES, CA 90071 | | 10,000. |
| ETHEL SCANTLAND FOUNDATION | 6444 E. SPRING STREET LONG BEACH, CA 90815 | | 9,000. |
| FITZBERG FOUNDATION | 515 S. FLOWER ST. 50TH FLOOR LOS ANGELES, CA 90071 | | 10,000. |
| NETFLIX | 5808 SUNSET BLVD LOS ANGELES, CA 90028 | | 17,332. |
| SUSAN BIGGAR | 1535 LANCASHIRE ST. PASADENA, CA 91103 | | 5,000. |

| FAMILIES FORWARD LEARNI | NG CENTER | 23-7275324 |
|--|---|------------|
| CHARLES & HENRIETTA DETOY FOUNDATION | 1460 N. CHESTER AVE. PASADENA, CA 91104 | 30,150. |
| MARLA MATAL | 1766 SANFORD PLACE ANN ARBOR, MI 48103 | 5,000. |
| MCCREIGHT FOUNDATION | 2904 HORSHEAD ROAD NW GIG HARBOR, WA 98335 | 100,000. |
| ATLAS FOUNDATION | 302 CHADBOURN AVENUE LOS ANGELES, CA 90049 | 75,000. |
| CARL & ROBERTA DEUTSCH FOUNDATION | 2444 WILSHIRE BLVD., SUITE 600 SANTA MONICA, CA 90403 | 75,000. |
| AHMANSON FOUNDATION | 9215 WILSHIRE BLVD. BEVERLY HILLS, CA 90210 | 48,000. |
| QUEENSCARE | 950 S. GRAND AVENUE 2ND FLOOR SOUTH LOS ANGELES, CA 90019 | 35,000. |
| RALPH M. PARSON FOUNDATION | 8605 SANTA MONICA BLVD. PMB 82538 WEST HOLLYWOOD, CA 90069 | 35,000. |
| FIRST CONCONGREGATIONAL CHURCH OF PASADENA | 500 E. COLORADO BLVD. PASADENA, CA 91101 | 25,000. |
| NORDSTROM | 1617 6TH AVE SEATTLE, WA 98101 | 10,000. |
| JULIE & SCOTT WARD | 103 ARMADA DRIVE PASDENA, CA 91103 | 15,000. |
| GALE GIOVANNETTI | 769 HAMLET CIRCLE GOOSE , SC 29445 | 10,000. |
| JAMES ZEUTIZIUS | 467 BELLMORE WAY PASADENA, CA 91103 | 10,000. |
| SUSAN & FREDERICK MARKI | 704 HIGHLAND DRIVE LA CANADA, CA 91011 | 10,000. |
| JESSICA & ROMULO SALAZAR | 1029 PARK AVENUE SOUTH PASADENA, CA 91030 | 8,900. |
| GOODWIN FAMILY MEMORIAL TRUST | PO BOX 3080 WINSTON SALEM, NC 27199 | 8,648. |
| PAUL WATSON | 518 GLEN HOLLY DRIVE PASADENA, CA 91105 | 5,425. |
| DAVID & KAT LANDA | 5455 8TH STREET #16 CARPENTERIA, CA 91105 | 5,250. |

| FAMILIES FORWARD LEARNI | NG CENTER | 23-7275324 |
|----------------------------------|--|------------|
| RUTH WOLMAN | 445 LAGUNA ROAD PASADENA, CA 91105 | 5,000. |
| DAVID & MARGARET MGRUBLIAN | 1262 HARTWOOD POINT DRIVE PASADENA, CA 91107 | 5,000. |
| CARIE WICKERS | 12752 N. WATT LANE, UNIT C SYLMAR, CA 91342 | 5,000. |
| MONICA & JOHN SHAFFER | 325 GLEN SUMMER ROAD PASADENA, CA 91106 | 5,000. |
| WENDY MUNGER AND LEONARD GUMPORT | 1000 S. MADISON AVENUE PASADENA, CA 91106 | 5,000. |
| JANE & DOUG KRECH | 1792 WINDSOR ROAD SAN MARINO, CA 91108 | 5,000. |
| MCMASTER-CARR SUPPLY COMPANY | PO BOX 680 ELMHURST, FL 60126 | 5,000. |
| TOTAL INCLUDED ON LINE 3 | | 1,858,903. |

| CA 199 GROSS AM | OUNT FROM SA | LE OF AS | SSETS | S | PATEMENT | 2 |
|----------------------------------|------------------------|--------------|------------|--------------|---------------------|----|
| DESCRIPTION | | ATE UIRED | DAT SOL | | THOD UIRED | |
| | | | | PUR | CHASED | |
| | COST OR OTHER BASIS | DEPRE | EC. | ENSE SALE | GROSS SALES PRIC | CE |
| | 417,093. | | 0. | 0. | 307,97 | 2. |
| DESCRIPTION | | ATE UIRED | DAT SOL | | THOD JIRED | |
| | | | | PUR | CHASED | |
| | COST OR OTHER BASIS | DEPRE | EC. | ENSE SALE | GROSS SALES PRIC | CE |
| | 193,923. | | 0. | 0. | 142,89 | 7. |
| TOTAL TO FORM 199, PAGE 2, LN 6 | 611,016. | | 0. | 0. | 450,86 | 9. |
| CA 199 | OTHER INCO | ME | | S'. | PATEMENT | 3 |
| DESCRIPTION | | | | | AMOUNT | |
| OTHER INCOME | | | | | 3,16 | 6. |
| TOTAL TO FORM 199, PART II, LINE | 2 7 | | | | 3,16 | 6. |

| CA 199 | COMPENSATION C | F OFFICERS, | DIRECTORS AND TRUSTEES | STATEMENT 4 |
|---|----------------|-------------|------------------------------------|--------------|
| NAME AND AD | DRESS | | TITLE AND AVERAGE HRS WORKED/WK | COMPENSATION |
| ELVA SANDOV 980 N. FAIR PASADENA, C | OAKS AVE. | | EXECUTIVE DIRECTOR 40.00 | 0. |
| SARAH CAMPB 980 N. FAIR PASADENA, C | OAKS AVE. | | MEMBER 0.00 | 0. |
| SYLVIA PAZ 980 N. FAIR PASADENA, C | | | MEMBER 0.00 | 0. |
| PEGGY COLEM 980 N. FAIR PASADENA, C | OAKS AVE. | | MEMBER 0.00 | 0. |
| SUSAN STANN 980 N. FAIR PASADENA, C | OAKS AVE. | | VICE PRESIDENT 0.00 | 0. |
| RAYMOND R. 980 N. FAIR PASADENA, C | OAKS AVE. | | MEMBER 0.00 | 0. |
| MIGUEL LOZA 980 N. FAIR PASADENA, C | OAKS AVE. | | MEMBER 0.00 | 0. |
| RUTH COYNE 980 N. FAIR PASADENA, C | | | MEMBER 0.00 | 0. |
| JULIE WARD 980 N. FAIR PASADENA, C | | | PRESIDENT 0.00 | 0. |
| SUSAN MARKI 980 N. FAIR PASADENA, C | OAKS AVE. | | MEMBER 0.00 | 0. |
| CARIE WICKE 980 N. FAIR PASADENA, C | OAKS AVE. | | TREASURER 0.00 | 0. |

| FAMILIES FORWARD LEARNING CENTI | ER | 23-7275324 |
|--|-------------------|---|
| MARY FREEMAN 980 N. FAIR OAKS AVE. PASADENA, CA 91103 | MEMBER 0.00 | 0. |
| SANDY ESSERMAN 980 N. FAIR OAKS AVE. PASADENA, CA 91103 | SECRETARY 0.00 | 0. |
| VERONICA JONES 980 N. FAIR OAKS AVE. PASADENA, CA 91103 | MEMBER 0.00 | 0. |
| LINDA LOPEZ 980 N. FAIR OAKS AVE. PASADENA, CA 91103 | MEMBER 0.00 | 0. |
| STEPHANIE COLLETTA 980 N. FAIR OAKS AVE. PASADENA, CA 91103 | MEMBER 0.00 | 0. |
| RUTH ANNE HAMMOND 980 N. FAIR OAKS AVE. PASADENA, CA 91103 | MEMBER 0.00 | 0. |
| ELIZABETH CARLTON 980 N. FAIR OAKS AVE. PASADENA, CA 91103 | MEMBER 0.00 | 0. |
| TOTAL TO FORM 199, PART II, LINE | 11 | 0. |
| CA 199 | OTHER EXPENSES | STATEMENT 5 |
| DESCRIPTION | | AMOUNT |
| REPAIRS & MAINTENANCE WORKERS COMPENSATION IN NUTRITION UTILITIES DIRECT EXPENSES OF FUNDRAISING EV OTHER EMPLOYEE BENEFITS ACCOUNTING FEES OFFICE EXPENSES INSURANCE ALL OTHER EXPENSES | VENTS | 141,198. 90,305. 54,340. 37,901. 52,618. 82,535. 247,812. 33,069. 35,807. 132,730. |
| TOTAL TO FORM 199, PART II, LINE | 17 | 908,315. |

| CA 199 OTHER INVESTMEN | NTS | STATEMENT 6 |
|---|----------------------|-----------------------|
| | | |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| OTHER PUBLICLY TRADED SECURITIES | 901,960. | 896,185. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 9 | 901,960. | 896,185. |
| CA 199 OTHER ASSETS | | STATEMENT 7 |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| PLEDGES AND GRANTS RECEIVABLE PREPAID EXPENSES AND DEFERRED CHARGES | 384,832. 20,590. | 120,674. 40,451. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 12 | 405,422. | 161,125. |
| CA 199 OTHER LIABILITY | IES | STATEMENT 8 |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| ACCRUED VACATION DEFERRED REVENUE | 30,269. | 30,194. 89,172. |
| | • • | 03/1/20 |
| TOTAL TO FORM 199, SCHEDULE L, LINE 18 | 30,269. | 119,366. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 18 CA 199 INCOME RECORDED ON BOOKS NOT INCLUDED IN THIS | 30,269. S THIS YEAR | |
| CA 199 INCOME RECORDED ON BOOKS | 30,269. S THIS YEAR | 119,366. |
| CA 199 INCOME RECORDED ON BOOKS NOT INCLUDED IN THIS | 30,269. S THIS YEAR | 119,366. STATEMENT 9 |